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CONTENT AND GRAPHICS ARE COLOR-CODED

All carwash types

Conveyor carwashes

In-Bay Automatic carwashes

Self-Serve carwashes



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Strong Growth Forecasted For Carwash Industry

As carwash competition surges today, many owners and operators maintain focus on short-term gains and protecting the P&L statement. While setting ambitious business goals, such as generating new business, maintaining car counts and steadily expanding your business and its services, is recommended, it is also good to step back from the day-to-day and see which trends and issues affect owners and operators.

The professional carwash market is currently experiencing staggering growth, which is fueled by consumers with more disposable income and investors who are interested in our industry's minimal labor, high volume and quick return on investment business models. According to IBISWorld Industry Report 8119a: Car Wash & Auto Detailing in

the US, our industry's annual revenue over a five-year period through 2016 is anticipated to increase at an annualized rate of 3.1 percent. And, according to the report, annual growth in this market will continue through 2021 at an estimated 1.7 percent.

We are now excited to offer you our survey report on the professional carwash industry. This survey was completed by carwash owners and operators and serves as a benchmark for your business.

Rich DiPaolo Group Editorial Director/Editor in Chiefrich@grandviewmedia.com

Mode



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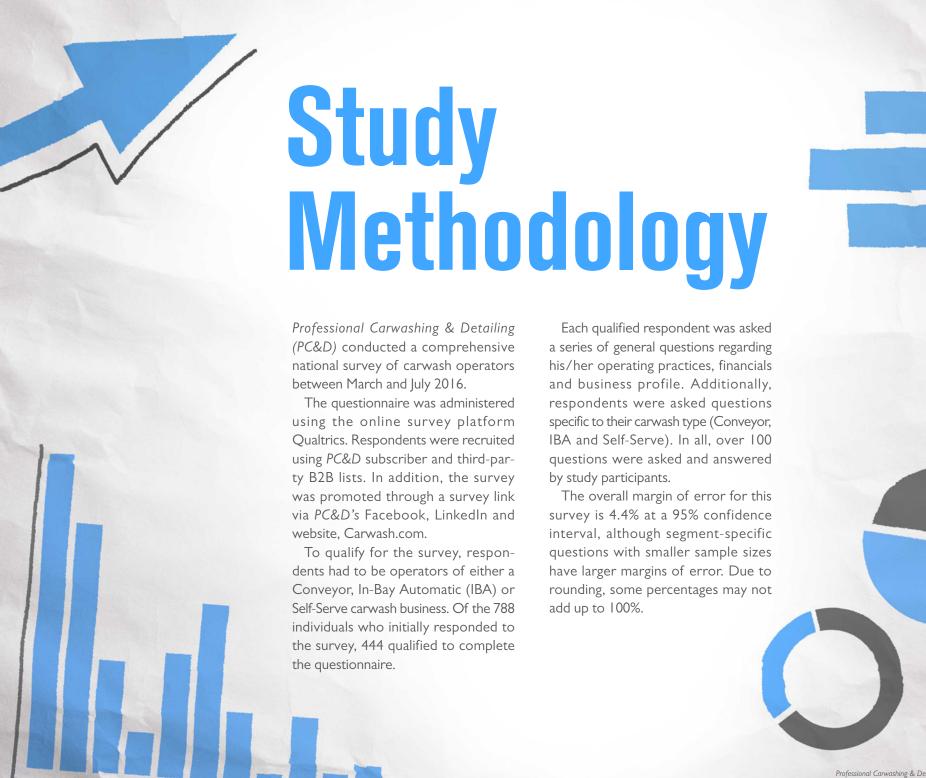
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All Carwash Types

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Operator and Carwash Profiles

Sixty-one percent of people who participated in this survey categorized themselves as an owner/partner in their business, while another 9% were either a CEO, president or vice president of their company. The remaining respondents categorized themselves as managers. Manager responses range from area managers and general managers to site managers and sales managers.

Almost one in five (18%) of the carwash operators participating in this survey are relatively new to the business, having opened their first carwash within the last two years. However, about a quarter (24%) of respondents reported opening their first carwash between three to nine years ago.

A large segment, 58%, say they have been in the carwash business for 10 or more years.

Location Types

Presence of competition within the market area is almost universal, according to operators. Participants recorded at least 96% of carwashes compete with at least one type of carwash. Just under half (46%) of operators have from one to five competitors of any type in their market area, while 23% indicate their operation competes with six to 10 carwashes. Just over a quarter (27%) of respondents are situated in heavily competitive environments with 11 or more carwashes operating in their market area.

When it comes to locale, 29% of operators say their carwash is located in a

"small town" or "rural" area, while another 30% feel "medium size city" best describes the area in which their business is located. Four out of 10 survey participants report their carwash operates in either a "suburb of a major city" (21%) or a "major city/metropolitan area (19%)."

IBA and Self-Serve carwashes (41% and 37%, respectively) were more likely to be located in a "rural" or "small town" setting. This contrasts to only 17% of Conveyor operators who reported their business was based in a "rural" or "small town" location.

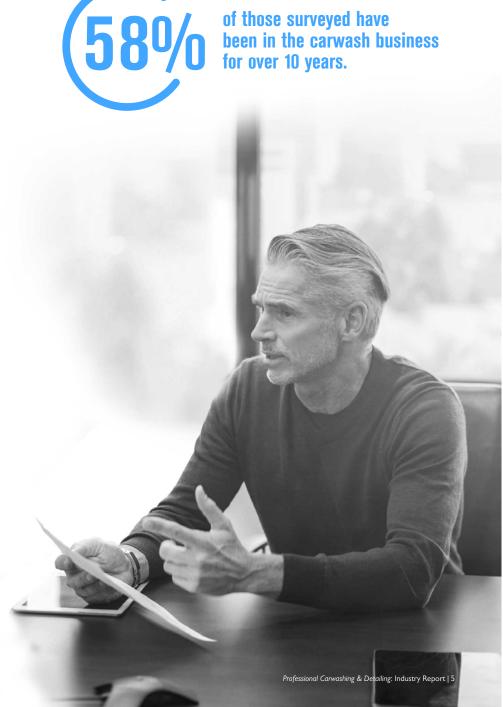
Customer Demographics

In terms of customer demographics, 12% of operators report their typical customer is either "lower class" or "lower-middle class." Respondents indicated 51% of their customer base is middle class, while 33% say their typical customers are "upper-middle class" or "upper class." Conveyor operators were slightly more likely to characterize their customer base as upper-middle or upper class.

Industry Trends and Outlook

Carwash operators are generally positive about the year-to-year improvement in their businesses from 2014 to 2015, with 28% reporting their annual car count was "much greater" in 2015 than in 2014 and another 44% indicating their annual car count was "greater" in 2015 than the previous year.

Assessments of year-to-year revenue comparisons are virtually identical to car counts. Twenty-eight percent of carwash



operators say their total revenue was "much greater" in 2015 versus 2014 while 45% report their total revenue was "greater" in 2015 than in 2014.

Over a quarter (27%) of carwash operators say they plan to launch or purchase another carwash location within the next 12 months. Moreover, 35% reported that they are on the fence ("maybe") regarding expanding their business with an additional unit over the next year.

Conveyor operators seem to be slightly more aggressive with their expansion goals as 72% responded "yes" or "maybe" to the question of whether they plan to launch or purchase another carwash within the next 12 months. By contrast, only about one-half (51%) of IBA and Self-Serve carwash operators either plan or are considering adding another carwash location to their business over the same time frame.

Revenue and Operating Costs

While reported car count volumes vary across all carwash operations and types, the average total car counts in 2015 for an individual location is 63,457. The average 2015 total car count for Conveyor locations is 79,334. In-Bay Automatic locations have an average 2015 total car count of 40,581, while Self-Serve carwash locations average 45,608 for 2015's total car count.

The 2015 gross revenue per car reported across carwashes of all types

range from over \$22 to as low as less than \$1. The average gross revenue per car for 2015 for all carwash types is \$9.58.

Conveyor operators report an average gross revenue per car for 2015 of \$11.11, while the 2015 average gross revenue per car for in-bay automatics is \$8.59. Self-Serve carwashes have an average gross revenue per car of \$7.57.

The 2015 total revenue per carwash location, including all carwash services and ancillary profit centers, across all carwash types ranged anywhere from \$450 to over \$25 million. The average 2015 total revenue per carwash location for all carwash types was \$1.3 million.

Conveyor carwashes have an average total revenue per carwash location of \$1.8 million. IBA operators report a total revenue per carwash location of \$278,455, while the average 2015 total revenue per carwash location for Self-Serve carwashes is \$223,000.

When it comes to total operating cost for a carwash location in 2015, operators report a wide range, from over \$7.2 million to less than \$1,500 per year. Across all carwash types, the average 2015 total operating cost for a single carwash location is \$566,000.





When it comes to major operating expenses as a percentage of total operating costs, among carwashes of all types (Conveyor, IBA and Self-Serve) labor averages 33% of total annual operating costs, while chemicals costs average 20%. Water costs average 18% and electricity averages 17% of the total annual cost to operate a carwash. These percentage averages vary slightly across the different carwash types.

Trends

Overall, the number of full-time and part-time employees vary widely amongst the different type of carwashes in the industry. Breaking it down by segment, 38% of IBA operators say they do not currently employ any full-time workers and similarly, 34% of Self-Serve carwash operators report not having any full-time personnel.

In contrast, 99% of Conveyor carwash operators employ at least one full-time worker, with almost half (46%) of Conveyor washes having a full-time employee count of 10 or more workers. Similar to full-time employee counts, Conveyor operators are also much more likely than

IBA or Self-Serve operators to have part-time workers on staff, with 92% of Conveyor businesses employing at least one or more part-time workers versus only 75% of IBA or Self-Serve carwashes.

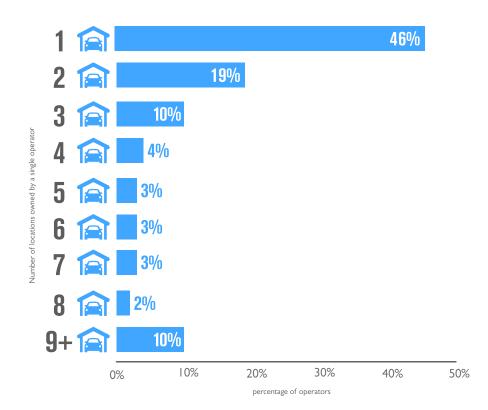
Marketing and Promotions Activities

Almost four out of five (79%) Conveyor operators currently offer loyalty programs. However, IBA carwashes are less likely to use this promotion, with just over half (52%) saying they use loyalty programs. Self-Serve carwashes are least likely to use loyalty programs. Within the Self-Serve carwash segment, only 40% indicate they employ this type of customer-reward initiative.

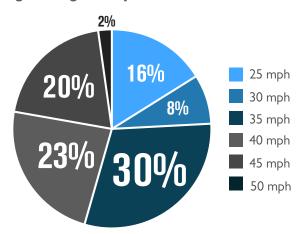
Overall, 55% of carwash operators surveyed in this study say their business has a website and of these, about a quarter (25%) offer products and/or services for sale online (e-commerce).

Of the Conveyor operators that report having a company website, 76% report it is an active website, while 42% of Self-Serve operators and 32% of IBA operators say their businesses have a web presence.

Number of Locations

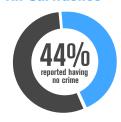


Primary Ingress/Egress Speed Limit



Crime

All Carwashes









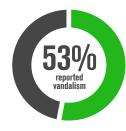
Conveyor

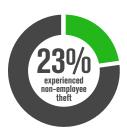






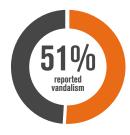
IBA







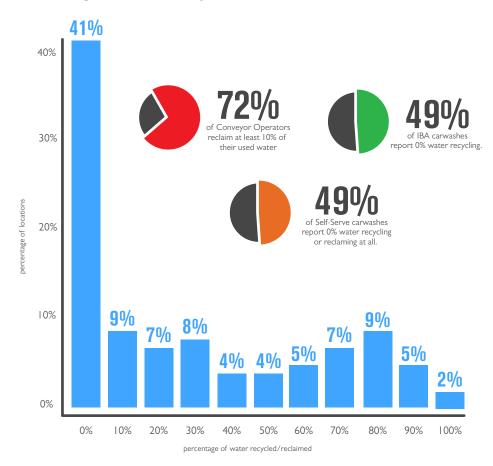
Self-Serve







Percentage of Water Recycled/Reclaimed



Wages

\$15.39 **\$\$\$\$\$\$\$\$\$\$\$\$**\$\$

Average hourly wage for managers

\$10.86 \$\$\$\$\$\$\$\$\$\$

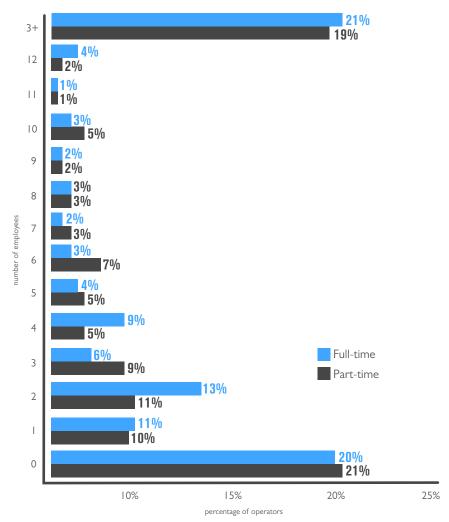
Average hourly wage for on-line workers

\$9.32 \$\$\$\$\$\$\$\$\$

Average starting hourly wage for on-line workers

Number of Full-Time and Part-Time Employees

multiple responses allowed



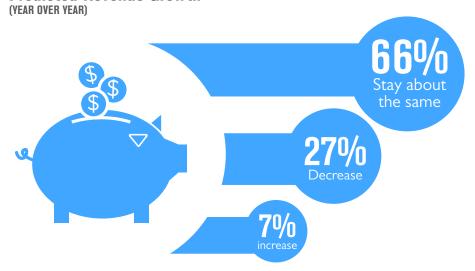
How long ago did you open your first carwash?



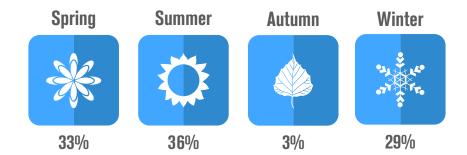
Important Industry Issues

Rank	Industry Issue
Rank 1	Weather
Rank 2	Utility Fees
Rank 3	Equipment Issues
Rank 3	Personnel Issues
Rank 5	Competition
Rank 6	U.S. Economy
Rank 7	Water Regulations
Rank 8	Crime

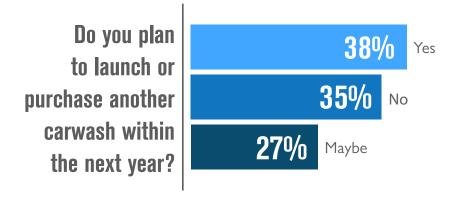
Predicted Revenue Growth



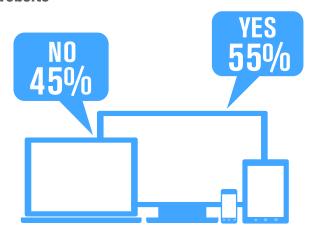
Busiest Season



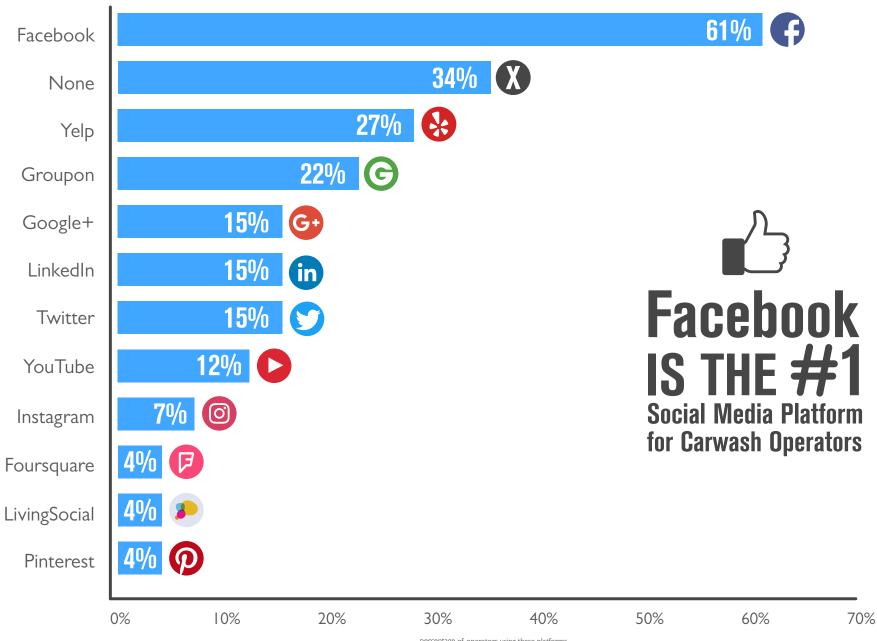
Growth Plans



Active Website



Social Media Usage



percentage of operators using these platforms

Conveyor Data Sponsored by











Overview of Conveyor Operators

According to our survey, most Conveyor carwash operators own either one (48%) or two (21%) locations that use a Conveyor system. Some Conveyor operators also own or operate another type of carwash, with 22% reporting they operate/own a Self-Serve carwash business and 17% indicating they also own or operate a carwash that uses an IBA system.

Almost two-thirds (64%) of Conveyor operators have Conveyor competition close by, with 25% reporting their nearest competitor is less than one mile away and 39% saying their closest competitor is from two to four miles away. In the study, 22% reported their closest competing Conveyor carwash was between five and 10 miles away, but only 10% indicated they have no Conveyor competition within 11 miles from their operation.

Not only do Conveyor operators often have at least one other close-by Conveyor competitor, but they also frequently indicate that their overall market area has penetration in competitor numbers as well as in proximity. Almost half (48%) have one to three other Conveyor carwashes also chasing local market-share, while a quarter (25%) have from four to six competitors offering a Conveyor system to their area's car driving customer base.

Pricing, Packages and Service

A quarter (25%) of Conveyor operators charge \$5 or less for a basic or exterior-only carwash, 25% charge \$6 for a basic wash and another 24% charge either \$7 or \$8 for their location's basic exterior job. About one-fourth, (24%) of Conveyor operators indicated their basic exterior-only carwash cost \$9 or more.

As could be expected, the most inclusive/largest wash package averages substantially more than the basic version. For inclusive washes, only 5% of operators report their most comprehensive package is \$10 or less. From there, 33% say their top-drawer carwash package is from \$11 to \$15, and 30% of Conveyor operators indicate a high-end package at their carwash costs from \$16 to \$20. At the most expensive end of the spectrum, 30% of Conveyor operators have their largest wash package priced at \$21 or more. For over a quarter (27%) of Conveyor operators, the best-selling wash package is priced at \$10 or less. Most commonly noted, 37% price their best-selling carwash between \$11 and \$15, while 16% of Conveyor operators have a \$16 to \$20 price range for their best-selling package. Still, 17% had higher-end pricing of \$21 or more for their Conveyor wash's best-selling package.

The top five features included in the best-selling wash packages, according to Conveyor operators, are undercarriage wash (80%), sealer wax (77%), foam

polish (76%), wheel treatment (73%) and spot-free rinse (71%).

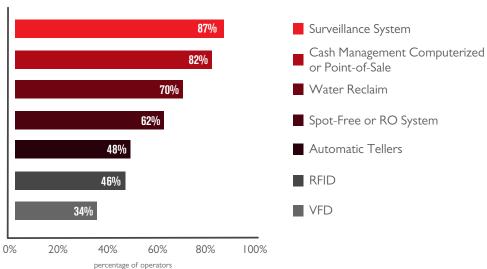
Many Conveyor operators also say their best-selling wash package includes exterior protectant (67%), bug removal (67%), clear-coat treatment (65%), polish wax (56%) and whitewall cleaning (39%).



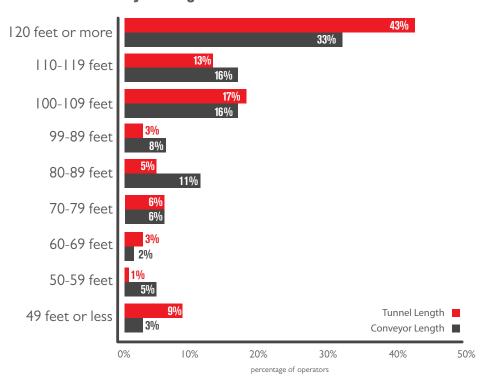
of operators price their

Additional Conveyor Features

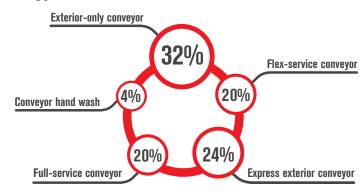




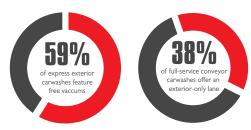
Tunnel and Conveyor Length



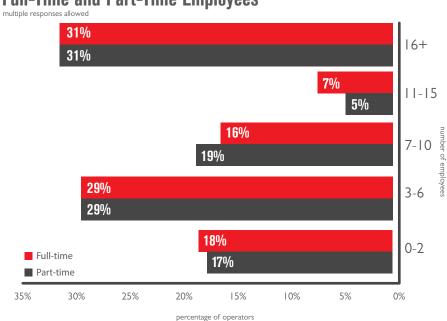
Carwash Types



Customer Conveniences



Full-Time and Part-Time Employees



IBA Data

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Overview of IBA operators

The majority (57%) of In-Bay Automatic (IBA) operators have one location, while about another quarter either own two (13%) or three (13%) locations. Most In-Bay Automatic operators have one IBA system (67%) per location, another 18% report two IBA systems operating at one location, and 10% indicate there are three or four IBA units at their location.

Only about one third (32%) of IBA operators report their location is a stand-alone operation. Almost nine out of 10 (86%) say their location is open seven days a week.

When it comes to "green" features or processes that IBA operators are using, 64% report having energy efficient lighting, while 36% reclaim/reuse water, another 38% employ VFD technologies and 31% indicate some type of reduced water usage program in place.

Pricing and Packages

When it comes to pricing, 36% of IBA operators say their basic wash costs \$5

or less per car and 27% report their basic carwash to be \$6. Another 14% have a \$7 pricing for an IBA wash and 11% price their basic IBA wash product at \$8. Only 10% of IBA operators price their basic wash at \$9 or more.

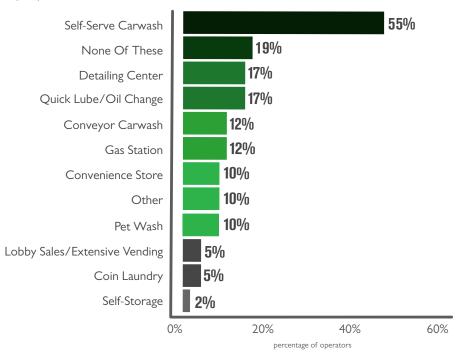
In contrast to the basic wash, 18% of IBA operators indicate their most expensive/comprehensive carwash is priced from \$15 to \$23 or more. About half (48%) of IBA operations have priced their most expensive wash at \$10-\$12, and 26% report the cost for a comprehensive IBA wash is \$9 or less.

For the best-selling/most popular package, 59% of IBA operators price a single wash from between \$6 and \$10. Another 23% say their best-selling package costs between \$11 and \$15, while only 6% report their most popular package is priced \$16 or over. At the low end of the spectrum, 12% of IBA operators price their best-selling package for \$5 and under.

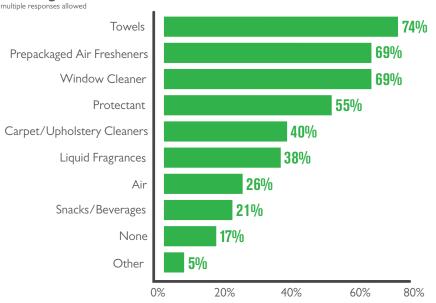


Additional Profit Centers

multiple responses allowed

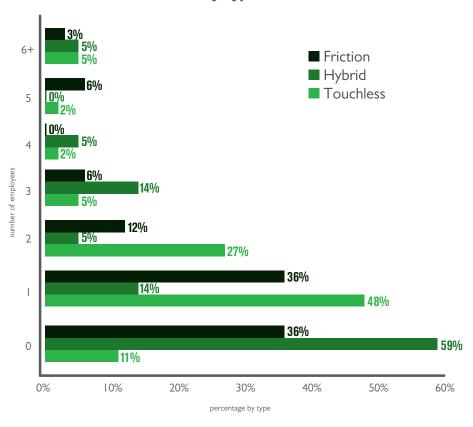


Vending Products Offered



percentage of operators

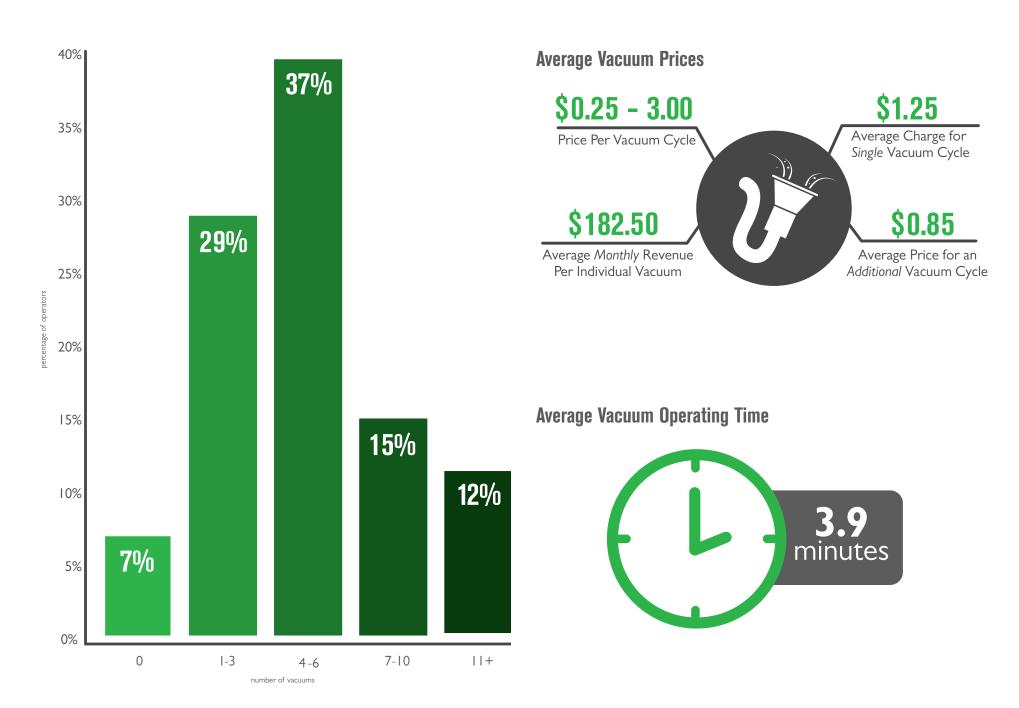
Number of IBA Locations by Type



Nearest IBA Competitor



Number of Vacuums



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Self-Serve Data

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Overview of Self-Serve Operators

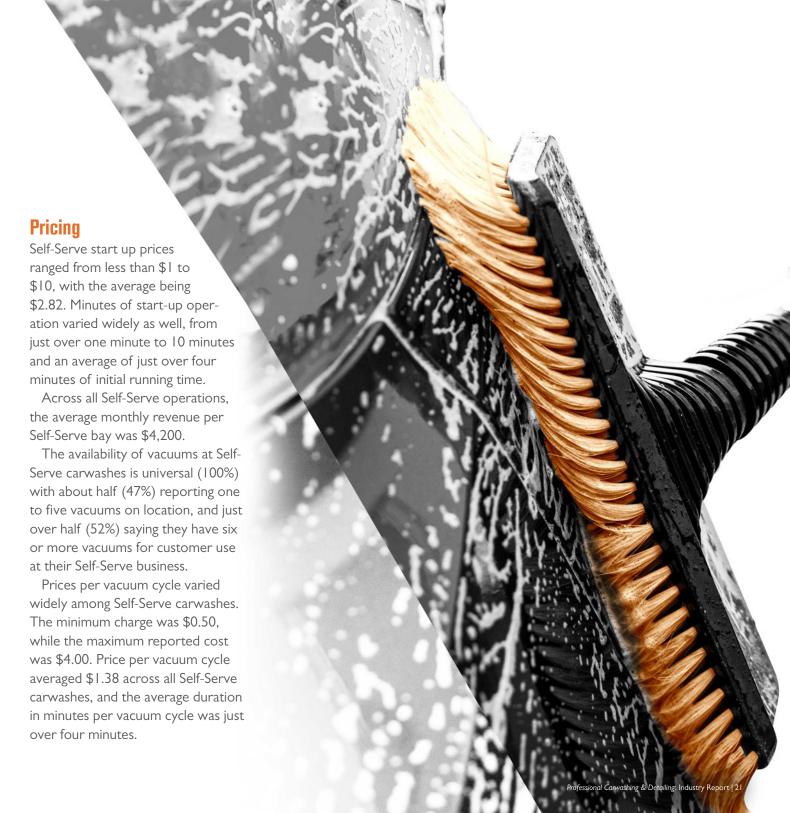
The majority (58%) of Self-Serve operators are single-location businesses, while another 20% report operating two Self-Serve carwashes. One fifth (20%) of Self-Serve operators have from three to seven Self-Serve units and 2% indicate they have 11 or more Self-Serve carwashes.

More than 43% of Self-Serve operators also have an IBA system at their Self-Serve location, and 87% report their Self-Serve carwash is open seven days a week.

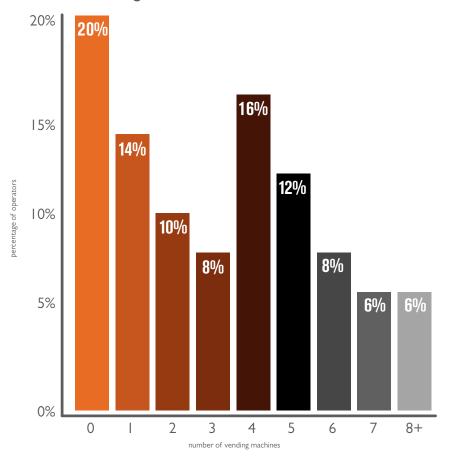
The presence of specific revenue collection formats is varied across Self-Serve operators. Cash/coin payment (75%) and last coin alert (69%) are most prevalent, while a credit/debit card system is used by 48% of Self-Serve carwashes and 25% accept token payments.

Almost all (94%) Self-Serve carwashes have personnel attending their location at least a few hours a day. An on-site attendant working between one and three hours a day is reported at 26% of Self-Serve locations, while another 26% of Self-Serve carwashes keep personnel on duty from four to seven hours a day.

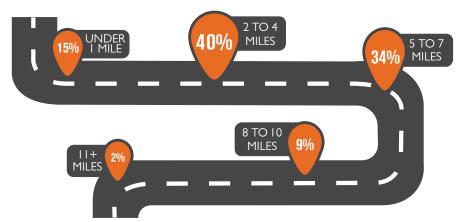
Over one-third (36%) of operators staff an attendant between eight and 12 hours a day and most (76%) Self-Serve operators also safeguard their carwash business with a security camera system.



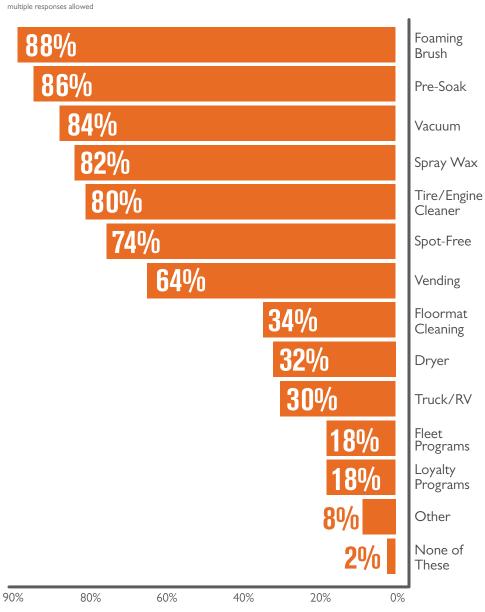
Number of Vending Machines



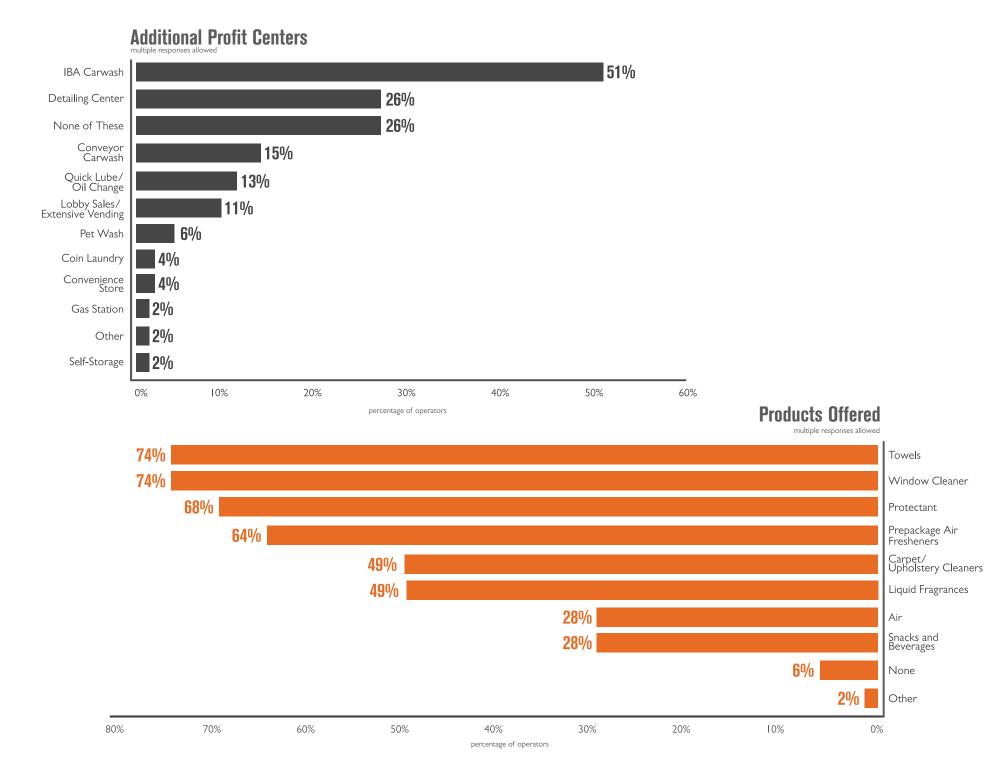
Nearest Self-Serve Competitor



Services Offered



percentage of operators





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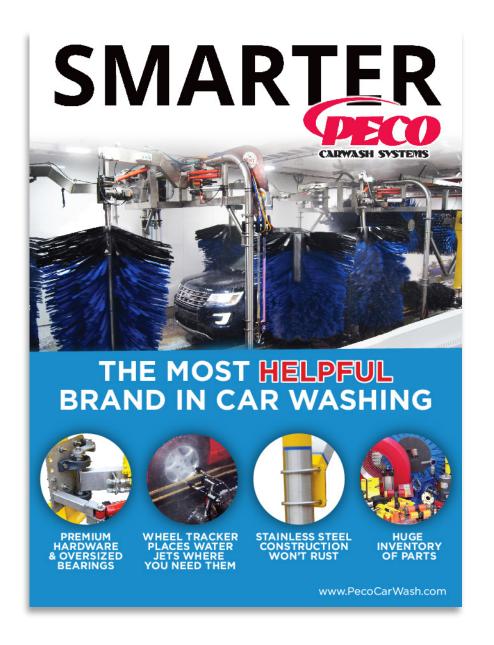
The first thing you should understand is that Motor City Wash Works will help build your business by providing you with the industry's leading car wash tunnel systems and equipment. Our top quality, durable and reliable equipment will be the backbone of your car wash and will provide outstanding performance combined with low maintenance and reduced operating costs.

In addition to providing the best equipment in the business, our team can assist you throughout the entire process of building your business. Over the years, we've grown to become one of the industry's most respected leaders and are trusted by numerous satisfied customers across the U.S.

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PECO uses stainless steel for structural components — it's stronger, lasts longer and is easier to maintain. We also use premium stainless steel hardware that won't rust. We use thicker material and oversized tubing. We don't just use the minimum — we build equipment that is stronger and designed to last. PECO combines equipment to save space and energy. We optimize water jet placement to conserve water. We use components that are reliable and easy to maintain. We engineer equipment that reaches areas that other equipment misses. PECO has a staff of engineers, service professionals and a complete parts department ready to assist you. We have a global distributor network with hundreds of car wash professionals to provide the local support you need. We build it stronger, smarter and more dependable because it's simply the right thing to do ... making us the most HELPFUL brand in car washing!

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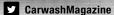
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